



WWW.GOOD-GOVERNANCE.ORG.UK

GGI in 2011

Health and Wellbeing Boards

As the NHS prepared to make way for the 2012 reorganisation, described by the then NHS Chief Executive Sir David Nicholson as 'a reorganisation so big you can see it from outer space', GGI started to prepare guidance and support for boards as they approached the creation of 211 Clinical Commissioning Groups. Public Health was moved into Local Authorities, and 190 new Health and Wellbeing Boards were created to improve integration between practitioners in local health care, social care, public health and related public services so that patients and other service-users experience more "joined up" care, particularly in transitions between health care and social care. The boards are also responsible for leading locally on reducing health inequalities.

Commissioned by NHS London, GGI developed a Board Assurance prompt and an accompanying maturity matrix. This was published jointly with the London Councils and the London Joint Improvement Partnership. The matrix became the standard national currency for the development of Health and Wellbeing Boards and the consistently highest 'hit' on the GGI website for 2011. The guide drew out the distinctive developmental issues for the new bodies that were both transactional and transformational.

A number of emerging Health and Wellbeing Boards were particularly involved in the early trial of the matrix, including those in Lambeth, Greenwich, Hertfordshire and Bolton. All incipient London CCGs had been involved in GGI developing resources for governing bodies with NHS London the previous year, 'Developing boards and senior teams: the how to do it guide' edited by GGI Chair Dr. John Bullivant. From NHS London, this work was steered by Anne-Marie Archard and Mitzi Wyman. Anne-Marie is now the Director of the London NHS Leadership Academy and Mitzi went on to found Fulcrum Leaders.

Read on:

[Board Assurance Prompt for Health and Wellbeing Boards](#) (click for the file)

[Developing Boards and Senior Teams: The how-to-do-it Guide](#) (click for the file)

#GGI10th

2009 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019